



Table of Contents

7	
3 LEADERSHIP	
Message from the Chair of the Board	3
Messages from the President and CEO	4
5 OUR IMPACT	
Dur Vision, Mission and Values	5
40ving Forward and Adapting	
A Team Effort	
2021–2022 by the Numbers	
Optimizing and Measuring Our Direct Impact	
Aaking a Real and Lasting Difference	
ğ ğ	
oining Forces to Support Children's Well-Being	15
Board of Directors	18
Ambassadors	19
Donors	
Partners	22
Presence on Social Media	<mark>2</mark> 4
25 OLIB FINANCIALS	
25 OUR FINANCIALS	
Fundraising Activities and Events	
Fundraising Activities and Events Types of Donations	27
Fundraising Activities and Events	27
Fundraising Activities and Events Types of Donations	27
Fundraising Activities and Events Types of Donations	27

BREAKFAST CLUB OF CANADA LEADERSHIP



Our Collective Engagement

Though the Club has adjusted to the new realities brought forward by COVID-19 and has acknowledged that flexibility is a key asset when facing the unknown, new challenges have still arisen in 2021–2022.

Beyond the impact of sanitary measures on school programs and fundraising events, inflation was particularly felt in the second half of the year.

Several hundred schools are currently on the waitlist for a breakfast program and participation in existing programs has drastically increased over the past year, but the Club remains confident it can respond to the growing demand. The number of children taking part in programs nationwide on a daily basis has gone from 500,000 to more than 580,000. These figures are only the tip of the iceberg but allow us to think that we are getting closer to our ultimate goal of a breakfast for every child every day.

In addition, fundraising campaigns and events are going well, and I'm profoundly grateful towards the numerous partners and donors whom, since the very beginnings of the organization in 1994, have continuously reinforced their commitments. The current economical pressures are forcing us to double down on our funding efforts, not only to cover ever-increasing expenses but to allow even more children to reach their full potential.

The ball is now in your court! I encourage you to get involved with Breakfast Club of Canada if you can, whether it's with your time or through a small or larger gesture.

Jacques Mignault

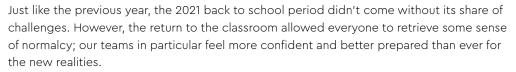
Chair of the Board







Moving Forward, Together



Employees, volunteers, partners, schools, everyone has been mobilized to respond to the issues faced by the Club due to the prevailing uncertainty.

Since 2020, several tools and initiatives have been put in place to adapt our approaches and better respond to the evolving and growing needs on the ground. The assistance provided by Agriculture and Agri-Food Canada's Emergency Food Security Fund has been extremely useful to help existing programs maintain their activities for the children most vulnerable to food insecurity.

The Club also believes it is important to support the establishment of partnerships between programs and local producers and distributors. Such initiatives can be observed in several provinces and territories so that breakfast programs can offer nutritious, local and sustainable food. Child development and welfare are priorities of ours, and to be able to accomplish our mission while encouraging the use of local products with great nutritional value is a wonderful goal.

The skyrocketing inflation generates many complications in terms of food procurement and transportation, and the same is true for suppliers, whom, even if facing their own difficulties, continue to demonstrate great generosity towards the Club. Buying locally is therefore another way for the Club to express its gratitude and thank supportive Canadian businesses.

It's by working together that in the coming years we can advance our mission and reach as many children as possible.

From the bottom of my heart, thank you for your support.

Tommy Kulczyk

President and Chief Executive Officer





Vision

A country where all children can access the nourishment they need to succeed.

Mission

We work with partners from all sectors to deliver a high-quality national school food program. Together, we create a nurturing environment, where children and youth can flourish.

Values

CHILDREN ABOVE ALL

Children's best interests are at the heart of our intentions, objectives and decisions. We always put children above all.

COMMUNITY

Our approach is inclusive, collaborative and sustainable.
Together, we are part of the community.

INTEGRITY

We act in accordance with the highest principles of ethics, transparency and accountability. We operate with integrity.

ENERGY

Led by our creativity and our determination, we push our cause further. We think outside the box, and we do it with energy. BREAKFAST CLUB OF CANADA OUR IMPACT

Moving Forward and Adapting

The past year has been challenging in many regards, but what it lacked in predictability, it made up for in hope. With the worst of the pandemic behind us, a new normal began to take shape. In most schools, students returned to the classroom, reconnecting with their friends and rekindling the social contact they dearly missed. Breakfast programs provide the ideal moment the experience these essential interactions with peers. The year also saw a return of varied delivery models, some chose to continue serving breakfast in classrooms, while others chose common areas such as cafeterias or gyms.

Emphasis on Local Products

We were proud to announce during the year that Breakfast Club of Canada is taking part in the program known as "Aliments du Québec au menu" to promote the use of local products by Quebec breakfast programs. 72% of food items that the Club offers in breakfast programs in the province are sourced from local food partners. By participating in this program, we recognize the importance of the government's strategy in this regard by promoting the incorporation of Quebec-grown and Quebec-made products into breakfast programs and demonstrating our clear commitment to maintaining and expanding our network of local partners.

By participating in this program, as well as encouraging all our community school partners across Canada to incorporate local-grown and local-made products into breakfast programs, we recognize the importance of each governments' strategies in this regard.

Nourishing Communities

We were humbled, honoured and excited to work with Indigenous and government partners during the year to help set up the First Nations and Inuit Action Group on Food Security in Québec and Labrador.

In November 2021, the Committee hosted its first event, entitled Feeding Our Communities: First Nations and Inuit Food Security Forum. More than 200 people from across First Nations and Inuit governments, organizations and communities came together virtually to hear from thought leaders, political leaders and community leaders. It was an opportunity to inform participants about the determinants of food security in Indigenous communities, to shine the spotlight on Indigenous-led food security initiatives to share best practices, and to promote services available to stakeholders to set up food security projects at the local level.

In early April, schools across Canada participated in a virtual session where they could share their successes and challenges in incorporating Indigenous foods and practices into breakfast and other meal programming. Participants also touched on ways to honour the values and communities of the traditional territories within which their programs operate.

Together for Breakfast

We invited our school and community partners, to join us for Breakfast in Unison between May 16 and June 16, 2022. Participants from across the country took part in the event, the aim of which was to celebrate those who champion breakfast programs in their communities. The event created a wave of gratitude from coast-to-coast and fostered a common sense of purpose among the generous individuals who make such a big difference in children's development and well-being.

None of the achievements from the past year would have been possible without the considerable efforts of the schools, community organizations and volunteers in our Canada-wide network. Their commitment to children is extraordinary.



A team effort

OUR SUPPORT MODELS

We contribute to school breakfast programs in several ways.

Partnership with a school: The Club directly supports the school.

Community partnership: Support for both a community organization offering select services to schools and the schools themselves.

Partnership with a group of schools: Support for multiple schools,

often grouped together under a single school authority.

Partnership with a high-level group: Support for a regional or provincial

organization that services multiple schools.

PARTNERSHIP WITH A SCHOOL

Province/ Territory	# of programs	# of children reached
Alb.	84	10,700
B.C.	105	6,839
P.E.I.	14	2,025
Man.	61	10,739
N.S.	0	0
N.B.	29	3,490
Nvt.	7	816
Ont.	23	3,071
Que.	486	68,944
Sask.	42	6,494
N.L.	0	0
N.W.T.	13	1,279
Y.T.	0	0
CANADA	864	114,397

PARTNERSHIP WITH A GROUP OF SCHOOLS

Province/ Territory	# of programs	# of children reached
Alb.	159	15,061
B.C.	136	6,770
P.E.I.	0	0
Man.	23	4,748
N.S.	0	0
N.B.	0	0
Nvt.	1	
Ont.	15	289
Que.	20	
Sask.	14	1,922
N.L.	0	0
N.W.T.	0	0
Y.T.	0	0
CANADA	368	31,841

COMMUNITY PARTNERSHIP

Province/ Territory	# of programs	# of children reached
Alb.	4	766
B.C.	11	651
P.E.I.	0	0
Man.	0	0
N.S.	0	0
N.B.	33	4,419
Nvt.	0	0
Ont.	0	0
Que.	36	8,208
Sask.	0	0
N.L.	0	0
N.W.T.	0	0
Y.T.	0	0
CANADA	84	14,044

PARTNERSHIP WITH A HIGH-LEVEL GROUP

Province/ Territory	# of programs	# of children reached
Alb.	37	1,992
B.C.	63	4,364
P.E.I.	0	0
Man.	7	1,555
N.S.	80	11,309
N.B.	18	2,606
Nvt.	0	0
Ont.	1,840	342,768
Que.	0	0
Sask.	0	0
N.L.	205	58,000
N.W.T.	0	0
Y.T.	9	453
CANADA	2,259	423,047



2021-2022 by the Numbers

OUR PROGRAM-RELATED ACTIVITIES





SCHOOLS ON THE WAITING LIST*



VOLUNTEERS

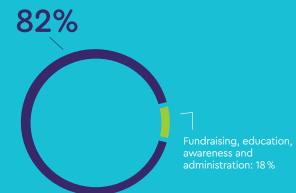
INDIGENOUS COMMUNITIES*

390 **SCHOOL NUTRITION PROGRAMS**

47,690 CHILDREN REACHED **EVERY MORNING**

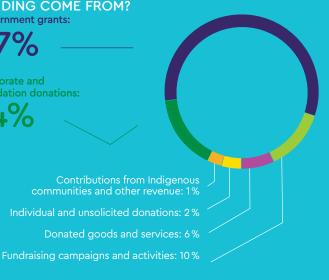
WHERE DO YOUR DONATION **DOLLARS GO?**

Investments in breakfast programs (financial support, cost of food, transportation and equipment)(1)(2):



WHERE DOES OUR **FUNDING COME FROM?**

Government grants:



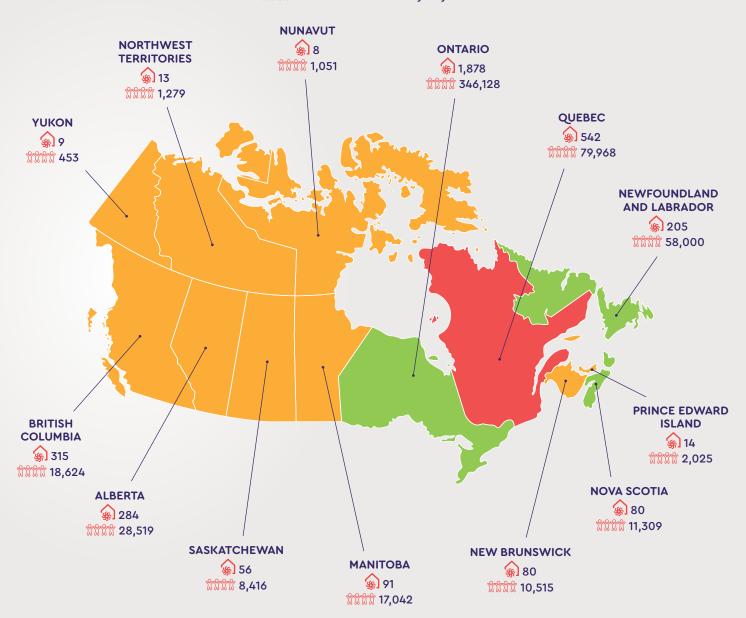
Our Finances

Provincial and Territorial Numbers

LEGEND

Number of programs

Children reached every day



TOTAL IN CANADA

\$ 3,575 Titti 583,329 **OUR IMPACT**

11

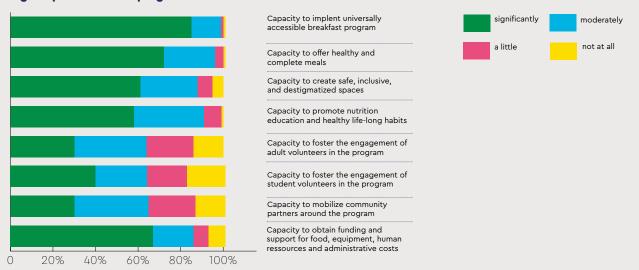
Optimizing and Measuring Our Direct Impact

ASSESSING CAPACITY-BUILDING EFFORTS

The evaluation work regarding Breakfast Club of Canada's support approach carried out by the social impact agency Credo since 2019 shows that the Club's most direct impact is in building the capacities of school and community partners to implement and operate quality breakfast programs. It is the presence of these capacities that enables the partners in the field to generate the positive desired outcomes for students and communities. Based on this information, we sought to assess our capacity-building performance in more detail in order to improve our approach and increase our impact.

More than 160 schools we have partnered with in the past two years evaluated BCC's contributions to capacity-building and the role played in implementing and operating a high-impact breakfast program.

Extent to which 165 schools feel that the Club has contributed to the capacity to support the development and operation of a high-impact breakfast program.



On average, 92% of school partners say that Breakfast Club of Canada has contributed to developing each of these capacities, and 81% feel this contribution is significant or moderate.

More than 550 school and community partners shared some of the elements that, from a capacity-building perspective, have helped them implement and sustain high-impact breakfast programs:

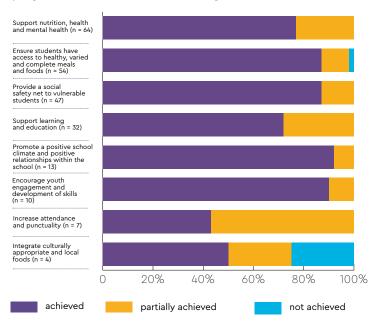
- The accessibility, availability and allyship with coordinators
- Funding, funding flexibility and supplies provided by the Club
- Access to tools, information, educational material and success stories
- Contribution to the creation of local links and partnerships, and facilitation of knowledge exchange with other stakeholders
- Access to healthy and varied food products through the Club
- Adaptability demonstrated by the Club in meeting local needs and supporting various program delivery models
- Help accessing other sources of funding and donations
- Support for adapting to public health measures

BREAKFAST CLUB OF CANADA OUR IMPACT

ASSESSING THE IMPACT OF SCHOOL BREAKFAST PROGRAMS THROUGH A DIFFERENT LENS

Nearly 120 of the schools with which we have established a new partnership in the past two years expressed their desire to achieve one or more specific impact-related goals through their newly implemented breakfast program. These schools have shared with us the extent to which these objectives, which are aligned with our vision, have been achieved several months later.

Goals that 118 schools wish to achieve through their breakfast program and extent to which these goals were fulfilled.



The results show that, on average, 96% of school partners meet their impact objective goals, in whole or in part, after only a few months. The breakfast programs they implement have positive repercussions on multiple spheres of development for students, schools and communities. Our approach in working with school partners undoubtedly contributed to this success, by helping to build the capacities required to implement and sustain high-impact breakfast programs.

These figures have helped us gain a clearer understanding of where we should focus our efforts in order to strengthen and increase the impact we have on our school and community partners and to better address any grey areas in our approach to program support.

(n = number of schools reporting the goal)

EVALUATING IMPACTS, TAKING CONCRETE ACTION

In 2019, we announced the launch of a large-scale study of the impact of our support on school communities. The evaluation conducted by the Credo consulting agency revealed what schools and support actors valued the most in our capacity-building work, the elements that were most closely aligned with our aspirations and areas where improvements could be made.

The learnings and insights from the evaluation sparked some very interesting conversations within the organization. In an effort to continuously improve our operations, we adopted a number of concrete measures during the year to help us fine-tune our practices and maximize our impact. We will continue to build on this in the coming year. A few examples of these initiatives include:

- Revisiting our definition of success
- Developing a stakeholder consultation and engagement strategy
- · Organizing events to promote knowledge sharing between our school community partners
- Adjusting resources and tools to reflect this new outlook
- Launching our national food distribution pilot project

To learn more about these findings, be sure to read the executive summary of the evaluation report.



Making a Real and Lasting Difference

Breakfast programs level the playing field for children across Canada and let them start their day in a warm, caring environment. By nourishing the potential of our next generation, these programs also have a positive impact on schools, families and communities as a whole.

"The children in our school are always delighted to eat breakfast with their classmates. It's a wonderful opportunity for them to chat and socialize. The breakfast program helps them settle in and get their day off to a good start. And it helps us ensure that students have everything they need to develop and do well."

- Véronique Duchesne, Antoine-De Saint-Exupéry School (Quebec)

"Students are excited to be at school in the morning and look forward to breakfast to start their day. They seem more excited to learn after they have eaten and participate more actively in classroom learning. Younger students have learned "K'àlemì Dene School is so fortunate to about healthy breakfast and food options receive support from Breakfast Club of they can choose, which relates to healthy Canada. These funds support our food lifestyles curricular outcomes. Some program and ensure children are fed and students have improved their attendance ready to learn. Our students love to eat and being on time for school and have together. They love sharing new foods expressed to classroom teachers that and checking out what they like and they like to make it to school in time for don't like!" breakfast." - Meagan Wowk, Principal, - Kyle Melia, Grade 1/2 Teacher, K'àlemì Dene School (Northwest Territories) Archwood School (Manitoba)

"We love the breakfast program at our school. It is such a lovely, positive way to start our day. We have never witnessed any negative interactions, and kids from kindergarten to Grade 8 enjoy one another's company. This is the only opportunity they have to interact in this unstructured, authentic way."

Beth Edison, Guide Counsellor
 Queen Elizabeth School (New Brunswick)

"With this program, stress is relieved, for example, when a student forgets their lunch and doesn't need to worry about what they have to eat. It is also nice for them to touch base with the secretaries and really helps us to keep tabs on students who may need extra. We appreciate all the donors, volunteers and school personnel who contribute to this program. What a spectacular effort to make this all come together!"

- Administration, St. Gerard School (Alberta)

"We have to leave home early so my mom can get to work on time, and it is good to know I have a safe and warm place to eat breakfast each morning. I know my mom works really hard to pay rent and put food in our cupboards. Breakfast Club of Canada helps my mom and me a lot. We are so thankful that this opportunity is available at my school or else I would go to class feeling hungry. I enjoy spending time with my friends who attend, and the food is always delicious. I feel full after breakfast and I always have a better day afterwards."

- Grade 6 student, Kennedy Trail Elementary School (British Columbia)

Joining Forces to Support Children's Well-Being

It takes a whole team to be able to nourish children's potential on an ongoing basis. We have the privilege of working with an extensive network of individual and corporate donors, school community stakeholders and government institutions to make this happen.

Our relationship with federal, provincial and local government stakeholders is an important factor in delivering on our vision and mission. We are proud to be a strategic enabler for our public-sector partners in championing children's health and well-being, promoting learning and academic achievement, and supporting local agriculture and economic development.

MAJOR FUNDING

In August 2021, the federal government announced the details of an emergency funding program to fight food insecurity amid the COVID-19 pandemic. An initial \$25 million was allocated to Breakfast Club of Canada for the 2021–2022 school year under Agriculture and Agri-Food Canada's Emergency Food Security Fund. This was topped off by an additional \$7 million the following December.

This third phase of limited-time funding went to good use to meet additional needs arising from the fallout of the pandemic. All in all, these emergency funds made it possible to feed no fewer than 486,782 children.

We are very grateful for the opportunity to have partnered with the federal government these past two years to mitigate the impacts of this public health crisis. However, based on our projections for the new school year starting in 2022, the increase in the cost of food, combined with the lack of permanent funding for a school food policy, means that a daunting challenge lies ahead for the Club and our fellow school nutrition stakeholders across the country. Maintaining our support for existing breakfast programs in 2022–2023 will be difficult in the current context, and demand for breakfast programs continues to rise.

A PROMISING COMMITMENT

In December 2021, we and other stakeholders were delighted to learn that the federal government was moving forward with its intention to "work with provinces, territories, municipalities, Indigenous partners and stakeholders to develop a National School Food Policy and to work toward a national school nutritious meal program." This commitment was formalized by Prime Minister Trudeau in mandate letters to the Minister of Families, Children and Social Development and the Minister of Agriculture and Agri-Food.

The government subsequently stated in the 2022 federal budget in April that a policy to this effect would be tabled in the coming year. These statements mark another step toward a day when no child heads into the classroom on an empty stomach.

A national school nutritious meal program, with costs shared by the private sector, the government and communities, is the most efficient and sustainable solution to ensuring students across Canada have access to nutritious food in a caring and inclusive environment.

Following these developments, our team has been proactive in contributing to the federal government's efforts and in continuing to build strategic relationships with provincial and territorial governments. Given how urgent needs are in communities across the country, our overriding goal is to make all stakeholders aware of these growing needs and the importance of setting up and funding a program to feed children across the country.

WORLD CHILDREN'S DAY

In honour of World Children's Day (November 20), federal MPs were asked to show their support for children's rights and school nutrition by proudly wearing an official Breakfast Club of Canada T-shirt.

Among those who heeded the call and shared a picture on social media were Marie-Claude Bibeau (Minister of Agriculture and Agri-Food), Karina Gould (Minister of Families, Children and Social Development), Jean-Yves Duclos (Minister of Health), Marc Miller (Minister of Crown-Indigenous Relations), Don Davies (NDP Critic for Health), Pablo Rodriguez (Minister of Canadian Heritage and Quebec Lieutenant) and Mona Fortier (President of the Treasury Board).









WORKING GROUP FOR A UNIVERSAL SCHOOL NUTRITION PROGRAM IN QUEBEC

A working group has been set up by Breakfast Club of Canada and the Collectif québécois of the Coalition for Healthy School Food to evaluate, document and draft recommendations for a universal school nutrition program in Quebec. The group is supported by partners working in school nutrition, food security, sustainable development and after-school care.

This program would:

- encourage the use of healthy, local and sustainable food, in accordance with the National Strategy of Quebec Foods and the Sustainable Agriculture Plan in Quebec;
- support local economic development and farming, and respect for the environment;
- help build a sustainable, resilient food system;
- comprise an educational aspect focusing on nutrition and kitchen skills to promote healthy lifestyle habits.

The research and work plan are currently underway, but much remains to be done to ensure that all children have access to nutritious, sustainably sourced food.

16

IMPORTANT PARTNERSHIPS IN QUEBEC RENEWED

During the year, two important partnerships were renewed with the Ministère de l'Éducation du Québec.

Four years after the launch of a pilot project to bring breakfast to children in educational childcare facilities in underprivileged communities, the Quebec government renewed this commitment through until 2027 and expanded the scope of the project to reach more childcare facilities and children. This ongoing support will help us make a difference at the early childhood stage, working closely with childcare educators.

The Ministère de l'Éducation also extended its agreement with Breakfast Club of Canada by two years to continue to support existing breakfast programs across the province. This not only represents a strong source of financial support, but it is also symbolic of the ongoing confidence the government has in our organization and the work we do.

STRONGER COMMUNITY RELATIONSHIPS

This year, we introduced a local government relations aspect to our strategy to develop and strengthen ties with municipal representatives across Quebec. In keeping with this strategy, we attended the 100th annual conference of the Union of Quebec Municipalities in May. It was an excellent opportunity to network with key municipal stakeholders and bring attention to our mission, our work, the challenges facing our organization and the issue of school nutrition.

To build further on these relationships, we visited a series of communities to raise awareness about the importance of school nutrition and to provide more information on how breakfast programs work. It was an excellent way to make new connections and explore various solutions for working together through initiatives touching on urban agriculture, the circular economy, buy local movements and more.

IMPORTANT SUPPORT

As students headed back to school, François Legault, Premier of Quebec, and Jean-François Roberge, Quebec Minister of Education, showed their support for Breakfast Club of Canada by wearing our official sweater.





2021-2022 ACTIVITY REPORT 17

Board of Directors



We are fortunate to be able to draw on the experience and expertise of a Board of Directors whose members are profoundly committed to delivering on our mission and making a difference in children's lives. We are sincerely grateful for their passion, dedication and insight, all of which guides us in our activities.

Jacques Mignault CHAIR OF THE BOARD

President and Chief Executive Officer, McDonalds France

Louis Frenette

President and Chief Executive Officer, Colabor

Barry Baker

Consultant

Ian Gilmour

Consultant, KPMG Canada

Lisa Cabel

Partner, National Leader, Employment & Labour Law, KPMG Law LLP

Celina Stoyles

CFRE, Executive Director, Kids Eat Smart Foundation Newfoundland & Labrador

Isabelle Rayle-Doiron

Senior Vice President, General Secretary and General Counsel,

Anne Fortin

Direct Distribution and
Chief Marketing and
Communications Officer,
Intact Financial Corporation

Susan Muigai

Chief Human Resources Officer, Transunion

Ron Margolis

President, Margolis Capital – Commercial Mortgage Professionals

Matthew Langford

Vice President, General Counsel and Corporate Secretary, Copper Mountain Mining Corporation

COMMITTEES

Governance, Ethics and Audit Committee

Barry Baker (chair) Ron Margolis Matthew Langford Human Resources Committee

Isabelle Rayle-Doiron (chair) Lisa Cabel Susan Muigai Government Relations
Committee

Louis Frenette (chair) Anne Fortin Ian Gilmour Celina Stoyles **Executive Committee**

Louis Frenette Jacques Mignault Barry Baker Isabelle Rayle-Doiron BREAKFAST CLUB OF CANADA OUR COMMUNITY

Ambassadors

As Breakfast Club of Canada's presence continues to expand, so does the list of people who are eager to get our message out to a wider audience. Our ambassadors are crucial in fulfilling our mission and in promoting access to nutritious breakfast for children across the country. They champion our values and they do it from the heart.

Our Ambassadors:

- Lindsey Butterworth, Runner and Olympian
- Benoît Gagnon, Radio host
- **Geneviève Everell,** CEO and chef/owner, Sushi à la maison, and former breakfast program attendee
- Elizabeth Hosking, Snowboarder and Olympian
- Justin Kent, Runner
- Mikaël Kingsbury, Three-time Olympic medallist and six-time moguls world champion
- Dr. Stephanie Liu, Family physician and creator of a popular parenting blog
- Thomas Nepveu, Professional race car driver
- Laurent Paquin, Comedian
- Carey Price, NHL goaltender

 Angela Price, Philanthropist and blogger

 Sabrina Provost, Psychiatrist, and former breakfast program attendee and volunteer

 Joan Kelley Walker, Designer, TV personality and philanthropist

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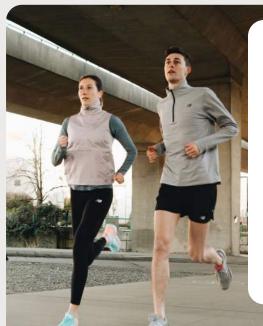
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2021–2022 ACTIVITY REPORT 19



RUNNING FOR KIDS

We are proud to have welcomed British Columbia natives **Lindsey Butterworth** and **Justin Kent** to the Breakfast Club of Canada family during the year. Lindsey is a middle-distance runner who represented Canada at the Tokyo Olympic Games. Justin is a competitive distance runner with numerous achievements to his name, including a win at the Vancouver Sun Run. He is also a coach with a community program. As ambassadors, they both support the Club by raising public awareness about the work we do. Their fundraising efforts have included the sale of their personal branded T-shirts in support of the Club. During a visit to a local school, they learned more about what it takes to run a breakfast program.

Video

DR STEPHANIE LIU JOINS THE TEAM

Dr. Stephanie Liu is a family physician and the founder of the popular *By Dr. Mom* parenting blog. In it, she discusses her experiences as a mom and provides evidence-based health information. To kick off the beginning of her ambassadorship this year, she visited a school in Edmonton, where she rolled up her sleeves to prepare and serve breakfast to an excited bunch of students (almost as excited as we are to have her on board!).







BENOÎT GAGNON: 25 YEARS OF GIVING BACK

This year marked Benoît Gagnon's 25th anniversary as a Breakfast Club of Canada ambassador. He has made himself available on numerous occasions to do his part for the next generation, whether it's by attending one of our signature events or making a wide range of audiences aware of our campaigns. His involvement has been instrumental in elevating the Club's profile and legitimacy. He was presented with a commemorative plaque at the Déjeuner des Grands event in recognition of this milestone. We are very proud to have such a devoted and enthusiastic ambassador advocating for our organization.

Donors - THA NK YO Jur

Raggin Abbott Philip Adam James Ahloy Mohammed Ahsan Pierre St-Amant Kelly Stark Diana Angelillo Sylvain Archambault Foundation Serge et Rollande Archambault Keith Armstrong Pierre Arnaud Cody Atwell Paul-André Auclair Chris Ault Guillaume Ayotte Michel Baillargeon Maxime Bargiel Landon Barretto Mary Batoff Jean Baulne Yves Beauchamp Lyne Beauchemin Alain Beaudoin Danielle Beaulieu Maude Beaulieu Raynald Bedard Amin Beghoul Lea Belanger Nathalie Bellerive André Bérard Helene Bergeron Stephane Bergeron Yann Besançon Aaron Best Sasha Bhan Francine Bienvenu Eloi Bilodeau Paul Blaha Susan Blanchard Lisa Blanchette Marie-Claude Bluteau Paul Blythe Sherri Bohmer Normand Boily Jean-luc boissonnault Andrée Major Boistault Alexandra Boivin-Bourque Patricia Bonnel Elsa Bouchard Guv Bouchard Genevieve Boucher Carole Delage Deloitte - Franco Jo-Anne Demers Denis Boulais Louis-Charles Denault Gail Boulay Alexandre Deschamps Alain Bourque

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Jacqueline Gauthier

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Claire Génin

Marc Gentile

Hélène St-Germain

Marie-Eve Germain Pierre Gibeault Fondation Nigel & Rhonda Gilby Malcolm Gillis Carole Gins Claude Girard Michel Girard Patrice Giroux Isabelle Godin Norman Goldman Anita Goraieb Connor Gordon Abigail Graff Lucie Gravel Tracev Greenberg Gordon Gregoire Mélanie Grégoire Samuel Grenier AJ Griffiths-Le Clair France Grou **Brigitte Guay** Angelo Guerriero Ralph Guerriero Christiane Robert Guertin Benjamin Guinle Kevin Guo Maguy Hachem Peter Hall Camil Hamel Brigitte Hébert Beverly Heise Dean Herringston Christine Hingray Tyler Holden Jacques Prud'homme Francois Houde Myriam Houde Gilbert Hourani David Gregory Hunter Janet Hunter Amélie Janelle Christian F. Jasmin Christian Jasmin Francois Jauvin Marie Jolivet Daniel Juneau Ruba Kana'an Christian Makanda Kasongo Jaspreet Kaur Gregory Kelley Isabelle Keo The Mervin Kerzner Family Foundation Heather Kiraly Sebastian Kmied

Maria Koller-Jones

Plamen Kurktchiev

Ana Marcos

Gilles Pelletie

Donna Kotelko

Norm Krause

Randy Martel Valérie Martel-Laferrière Jean-Claude Labib Samia Labib Elizabeth Brodeurvincent labrie Bernard Martineau Francine Lacoste Danièle Matte Elise Lacoursiere Nicole Maury Benoit Lacroix Martial Lacroix Michele Mayer Monique Maynard Tiffany Ladouceui Sylvie Maziade Manon Laganière Brian McClav Jean-François Lalande Amélie McGilly Gilles Lalonde Justin McIntosh Marie-Josee Lambert William McManiman Dominic Lamoureux Martin Menard Yan Lamoureux Serge Ménard James Lampard Marisa Lam Mercado Julie Landreville Jean-François Mercier Mathieu Landry Laurie Mercier Cédric Langevin Rachel Mercier Betty Langsfeld Christine Laplante Margrit Meyer Danielle Lariviere Eric Michon Conrad Larivière Leslie Middleton Nicolas Milette Lise Laroche Martin Latulippe Mark Mille jacques lavoie Vincent Millette Grant Moffat Bernard Lawrence Henri Monat Claire Le Blanc Line Lebland Frances Moni Louise Lecavalier Carolyn Moran Fondation Famille Leclair Andrea Moreno Julia Morgan Annie Leclerc Lauriane Morin Nelson Lee Murielle Morin Philippe Lefebyre Dawn Moss Beverley Lefko Erin Murray Karine Legault Kathy Nadeau Maxime Lemieux Meena Nadkarni Françoise Leon Hugues Nepveu Ginette Lépine Jason Na Gabriel Leroux Eric-Viet Laperrière-Nguyen Émilie Lessard Claire Nicholls Nicole Letellier Andrea Nolasco André Létourneau Rosalie Nolet Kim Levesque Thura Nvo Christine L'Heureux Walter Omielan Simon Loiselle Angela Leach Orts Carl Longpré Michael Osterland Jean-François Lortie André Ouellet Pascale Lortie Kim Ouellet Chael MacDonald Pierre Ouimet Guppaz Pahaz Joe Mack Farro Mackenzie Gaétane Panneton Derek Magee Manuel Parent Ginette Maheu Marie Josee Parent Christian Mailly Nena Patel Claire Maisonneuve Jean Paul Kachour Pierre Malo Luc Marchand Jean Pelchat

Dominique Perrault Norman Peters André Petit Matthew Petrovio Thi Cam Chuong **Hubert St-Pierre** Louise Pigeon Antonio Jr Pilot Katherine Pinder Éliane Plouffe Alain Poirier Pierre Pomerleau Gilles Poulin Simon Pouliot Stuart Prest Theophilos Prokos François Proulx Nathalie Provost John Psutka Jean-Francois Ranger Christian Raymond Claire Turner Reid Kurt Reimer Dr. Réjean Arbour Rosaire Rhéaume Martine Rivard Ghyslain Robert Johanne Robichaud Sharon Robinson Alain Rochefort François Rochefort Helene Rodrique Patrick Rodriques André G. Roy Jean-Francois Roy Margot R. Rutherford Simon Saint-Aubin Peter Sakatos Alexandra Samson Emanuel Samson Jean Samson Navi Sandhu Govind Saran Francine Savard Marie Savaria Ramesh Saxena Alyson Schwartz Michel Sheehy Louis Simard Nancy Simard Linda Simmen Gurpal Singh Pahal Joginder Singh Fatos Skendo Matthew Smith Paul Smith

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Myriam St Germain

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Justin Deschamps

Marie Pier Desjardins

Guy Bourque

Eric Brassard

Our Partners - THANK YOU











Gouvernement du Canada













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Canadian Online Giving Foundation - The Benevity Community Impact Fund

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Keurig Dr. Pepper Canada (Mott's Fruitstations)

L.H. Gray & Son/EggSolutions Les Fourgons Transit Inc. Love Child Organics

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Marisa Foundation McCain Foods

Mealshare Aid Society

Messer Canada Metro Ontario Inc.

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Nature's Touch Nero Bianco Group NexGen Energy LTD

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Partage Action West Island Community Shares

PayPal Giving Fund Canada

Pfizer Canada Philippe & Co

Pomango & CPM Inc.

Pomme Qualité Québec

Port of Prince Rupert

RBA Foundation

Research Capital Corporation

Québec Philanthrope Foundation

Rio Tinto

Riverside Natural Foods Inc.

Robert Transport

Rogers Communications Canada Inc.

Siemens Energy

Sodexo Stop Hunger Foundation
Solutions beyond technologies

Sports Experts Groupement Beaulieu Angelo

Staples Still Good Inc

Subaru Laval

Supreme Egg Products
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TC Energy

Temerty Foundation
The McCain Foundation
The Royal Canadian Mint
The Sprott Foundation

Tim Hortons Advertising and Promotion Fund (Canada) Inc.

TMG The Mortgage Group Transcanada Pipelines Limited

Transport Guilbault

Trudeau Turtle Jack's

Ubisoft Divertissements inc.

Ubisoft Québec, Studio de divertissement

UK Online Giving Foundation

UniglassPluss

United Way East Ontario
United Way Greater Montreal

Universal Rail Systems

Valero Energy Foundation of Canada

VitroPlus

West Coast Seeds Ltd.

OUR PRESENCE ON SOCIAL MEDIA

Our social media accounts bring our mission and our work to a wider audience and drive home the importance of a healthy breakfast for children. Through our platforms, we interact with our volunteers, partners, donors, government officials and the general public throughout the year. We share inspiring stories, information about important campaigns, energy-boosting recipes, kid-friendly activities and more.

In total, Breakfast Club of Canada has over **51,000 followers (+10.8%)** on various social media channels. This year, these accounts generated **5.3 million impressions** and **70,000+ engagements**.





OVER
11,500 PEOPLE
(+13.9%)
WERE SUBSCRIBED
TO OUR INSTAGRAM
PAGES.





@clubdejeuner @breakfastclubcanada



OUR FACEBOOK
PAGE HAD OVER
28,600 SUBSCRIBERS (+8.2%),
MAKING IT OUR LARGEST
ONLINE COMMUNITY.

Facebook is also the platform that generates the most impressions and engagements, which is excellent for our overall visibility.

@breakfastclubcanada

- 48,000+ interactions
- 4.3 million+ impressions
- 25,000+ visits to our page



OUR TWITTER ACCOUNTS ENDED 2021-2022 WITH **5,400 FOLLOWERS (+2.7%).**

@ClubDejeuner @BreakfastCanada



WE HAD 5,500+ FOLLOWERS (+27.9%) ON LINKEDIN.

@breakfastclubdejeuner



- 410,000+ visits during the year
- 160,000+ unique visitors
- 1,000+ visits per day on average

Follow us to learn more about our organization and how you can do your part to nourish children's potential.

Fundraising Activities and Events

BACK-TO-SCHOOL CAMPAIGN

During our Back-to-School fundraising campaign, we appealed to the generosity of our partners and people across the country to be able to keep pace with growing demand and continue to make a difference in the lives of thousands of children through the breakfast programs that give them a nutritious start to the day.

Many partners and donors responded with some imaginative ideas on how to raise money for Breakfast Club of Canada. An online pop-up shop was also created to sell limited-edition merchandise to spread the word about the work we do.



HOLIDAY CAMPAIGN

During the 2021 holiday season, we launched a fundraising campaign to "help more children shine brighter." In the final tally, we raised over \$370,000, handily surpassing our initial goal. Donors, partners and members of the public were once again incredibly generous at a time of year when there are so many demands.

ADVERTISING CAMPAIGN - POWER UP 4 SCHOOL!

In February, we launched a major advertising campaign aimed at raising Breakfast Club of Canada's profile across the country. The eight-week initiative included television spots, billboards and online ads targeting specific markets in English Canada.

Video





FAT BIKE CHALLENGE

Our very first Fat Bike Challenge on March 5, 2022, was a smash hit and helped us forge ties with several local sponsors who were new to the organization. More than 50 cyclists geared up for the seven-hour event at Parc de la Coulée in Prévost, Quebec, which ended up raising over \$22,000 for the Club.

SPRING CAMPAIGN

We kicked off our spring campaign in March — Nutrition Month — to stress the importance of a healthy breakfast and explain the benefits of a school nutrition program. For the occasion, we put several new pieces of merchandise up for sale on our online store, including hoodies in both adult and children's sizes and our ever-popular BCC mugs.

DÉJEUNER DES GRANDS EVENT

Hundreds of people from the business and school communities gathered on April 14, 2022, at Hôtel Mortagne, for the 16th annual Déjeuner des Grands. We returned to an in-person format this year, with the appropriate public health measures in place. Benoît Gagnon was back with us once again as the host of our "morning talk show," welcoming 2Frères, Geneviève Everell, Laurent Paquin and other guests. The event raised \$85,946, thanks to the generosity of all those involved.

RETURN OF THE ANNUAL GOLF CLASSIC

Our signature golf tournament was back this year after a two-year hiatus. The 24th edition took place on June 13, 2022, at Le Mirage golf club in Terrebonne, Quebec. More than 150 professionals and partners joined us for a day of golf and networking with fellow BCC supporters. Several of our ambassadors and well-known figures were also on hand, including Mikaël Kingsbury, Geneviève Everell, Laurent Paquin, Elizabeth Hosking and Thomas Nepveu. The tournament brought in over \$190,000 in proceeds, a record for a single-course event.



Types of Donations

There are many ways to support Breakfast Club of Canada's mission.

Individual donations



ONE-TIME DONATION

You can make a one-time donation to BCC on your own behalf, in honour of someone special or in memory of a friend or family member who believed in what BCC does. Big or small, your donation gives children across the country an equal chance of success.

For more information



MONTHLY DONATION

A monthly donation is the ideal solution for anyone who wants to support BCC in an ongoing way. A predetermined amount is charged to your credit card, thereby ensuring a stable and predictable source of income that BCC will use to help children all year long.

For more information



PLANNED GIVING

Planned giving helps ensure the sustainability of BCC's programs. No matter the value of your estate, several options are available, including charitable bequests, life insurance donations, and gifts of RRSPs and RRIFs. This is an excellent way to perpetuate your values and your commitment to the next generation.

For more information



GIFT OF PUBLICLY LISTED SECURITIES

Donating publicly listed securities is one of the easiest and most beneficial ways to give. In addition to benefiting from a tax credit and avoiding capital gains taxes, you can significantly increase the amount of your donation without it costing you more.

For more information



ONLINE FUNDRAISER

You can use BCC's online fundraising platform to get your own campaign up and running and collect online donations.

For more information

Corporate Donations

Businesses and organizations committed to supporting the well-being of children can help achieve Breakfast Club of Canada's mission in a variety of ways.



ONE-TIME OR RECURRING DONATION

Businesses can show their support for BCC through a one-time or recurring donation. Not only will they be helping to give children an equal chance to learn, but they will also be able to take advantage of the corresponding tax benefits.



ONLINE FUNDRAISING AND EVENTS

Many corporate donors decide to support BCC through sporting challenges and other fundraising activities that make their contribution even more meaningful and foster a common sense of purpose among their employees. BCC facilitates the planning and fundraising logistics via an online fundraising platform.



PAYROLL DEDUCTION

This option allows employees to deduct an amount from every paycheque, making for a budget-friendly way for them to donate and receive a charitable tax receipt at the end of the year. All the employer has to do is transfer the corresponding amounts to BCC.



CAUSE MARKETING CAMPAIGN IN SUPPORT OF BCC

Companies can enter into an agreement with BCC to donate a portion of the proceeds from the sale of certain items during a specified period.



GIFTS IN KIND

Donated goods and services (food products, supplies or volunteers) help BCC keep expenses low in order to give back as much as possible to children.



RETAIL FUNDRAISING

Some businesses give BCC access to their customers by inviting them to donate in store or online.

For more information on donations:

Contact Us

So Many Reasons to Give

We are very fortunate indeed to be able to rely on a wonderful network of donors who give time and time again to help children live their best lives. Every individual and every organization has a story behind their decision to donate to Breakfast Club of Canada. And each of these connections is precious.

"I have been a monthly donor to Breakfast Club of Canada for more than 13 years. I began when my daughters were just starting school. It really struck me to find out that, in this day and age, some children still don't get three square meals a day. I couldn't fathom that they were going to school on an empty stomach. Ever since that realization, the Club has meant so much to me. I'm a glass-half-full person by nature, so I figured it was worth it to invest in our children and our youth.

My first donation was made in January 2009. With monthly giving, it's a lot easier in terms of financial planning, since all my charitable donations are a set amount in my budget. Plus, a steady flow of incoming funds is a source of stability for donation-driven organizations and makes it easier for them to reach their objectives.

There are three things you can give to a charity: time, resources and money. Since I don't really have any extra time to share, the monthly giving program is ideal. Knowing that I am making a difference in the lives of lots of children every month fills my heart with hope and makes me want to keep being a donor.

I'd encourage anyone to take part in this program. It's amazing how much of an impact it has."

Yan, father of two, monthly donor since 2009

"I was very sick for many years and still am today, so I never got the chance to have children. I had heard about the Club many years ago, and I thought the money I couldn't invest in children of my own could go to a charity that would make a difference for other young people and their future.

I've donated close to \$38,000 to the Club since 2003, but I wanted to do even more. So a few months ago, I started making the arrangements to add the organization to my will. I thought it would be the best way to have a positive impact on thousands of children, even after I'm gone.

The process of setting up a bequest was pretty straightforward. It started with a meeting with my notary to work it into my will. Then I met with some employees at the Club, who helped guide me through the other steps.

Every donation I've made to the Club, including this planned gift, is a ray of light for me as I deal with my health problems. I feel a great sense of joy when I think about the children I'm helping and the difference I'm making in their lives right now — and will continue to make for many years to come through my bequest.

Giving through your will, whatever the amount, is a way of showing your support for a cause you believe in, and the rest will still go to your loved ones. For me, it was the perfect solution."

Elisabeth, 62, donor for nearly 20 years

2021–2022 ACTIVITY REPORT 29



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